

CONDENSED CONSOLIDATED INCOME STATEMENT

J\$'000	Notes	UNAUDITED		AUDITED
		Three Months Jan to Mar		Year Jan to Dec
		2021	2020	2020
Revenue		5,965,382	4,547,914	20,108,049
Cost of sales		(3,082,958)	(2,680,338)	(10,971,463)
Gross profit		2,882,424	1,867,576	9,136,586
Operating expenses		(582,013)	(651,378)	(2,354,597)
Operating earnings before other expenses, net	5	2,300,411	1,216,198	6,781,989
Other expenses, net	6	(40,540)	(76,534)	(495,422)
Operating earnings before other expenses, net		2,259,871	1,139,664	6,286,567
Financial income		4,329	2,179	10,363
Financial expenses		(162,097)	(163,777)	(811,755)
Loss on foreign exchange		(208,563)	(281,963)	(1,060,275)
Earnings before taxation		1,893,540	696,103	4,424,900
Taxation charge		(367,042)	(212,909)	(1,228,207)
CONSOLIDATED NET INCOME		1,526,498	483,194	3,196,693
Earnings per stock unit (expressed in \$ per stock unit)	3	1.79	0.57	3.76

CONDENSED CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

J\$'000	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
CONSOLIDATED NET INCOME	1,526,498	483,194	3,196,693
Items that will not be reclassified subsequently to the income statement:			
Net actuarial gains from remeasurement of employee benefits obligation	-	-	3,142
Deferred tax recognised directly in other comprehensive income	-	-	(786)
	-	-	2,356
Items that are or may be reclassified subsequently to the income statement:			
Effects from derivative financial instruments designated as cash flow hedge	5,293	(13,013)	22,349
	5,293	(13,013)	22,349
Total items of other comprehensive income (loss), net	5,293	(13,013)	24,705
TOTAL COMPREHENSIVE INCOME	1,531,791	470,181	3,221,398

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

J\$'000	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
ASSETS			
CURRENT ASSETS			
Cash at bank and on hand	754,573	348,038	513,136
Trade accounts receivable, net	403,990	450,850	141,401
Other accounts receivable	125,098	81,900	88,782
Inventories, net	2,690,578	2,113,311	2,370,708
Accounts receivable from related parties	67,252	47,167	150,057
Other current assets	57,882	74,410	74,109
Total current assets	4,099,373	3,115,676	3,338,193
NON-CURRENT ASSETS			
Property, machinery and equipment, net	22,719,875	23,388,468	22,981,295
Accounts receivable from related parties	1,573	-	1,521
Total non-current assets	22,721,448	23,388,468	22,982,816
TOTAL ASSETS	26,820,821	26,504,144	26,321,009
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES			
Other financial obligations	1,111,884	673,027	1,108,114
Trade payables	3,656,395	2,613,687	3,058,807
Accounts payable to related parties	994,577	544,274	585,169
Other current liabilities	1,535,678	1,046,665	1,838,493
Total current liabilities	7,298,534	4,877,653	6,590,583
NON-CURRENT LIABILITIES			
Long-term debt	2,526,000	7,976,874	4,442,650
Other financial obligations	1,251,606	2,429,300	1,122,416
Employee benefits obligation	898,883	845,311	882,360
Deferred tax liabilities	1,730,640	1,453,531	1,700,957
Long-term accounts payable to related parties	-	86,676	-
Other non-current liabilities	51,445	54,094	50,121
Total non-current liabilities	6,458,574	12,845,786	8,198,504
TOTAL LIABILITIES	13,757,108	17,723,439	14,789,087
STOCKHOLDERS' EQUITY			
Share capital:			
Ordinary stock units	1,808,837	1,808,837	1,808,837
Capital contribution	3,839,090	3,839,090	3,839,090
Reserves:			
Realised capital gain	1,413,661	1,413,661	1,413,661
Other equity reserves	2,569,949	1,241,493	2,564,656
Accumulated net income	3,432,176	477,624	1,905,678
TOTAL STOCKHOLDERS' EQUITY	13,063,713	8,780,705	11,531,922
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	26,820,821	26,504,144	26,321,009

Approved and authorised for issue by the Board of Directors on April 19, 2021 and signed on its behalf by:


Chairman
Parris A. Lyew-Ayee


Director
Yago Castro

DIRECTORS' STATEMENT

Since the recording of the first case of COVID-19 in Jamaica in March 2020, CCCL has developed and further enhanced protocols to protect our employees, their families, customers and stakeholders that interact with our operations. Where cases of COVID-19 have been identified among our people, we have acted quickly to reduce the likelihood of transmission and disruption to our operation, while also extending support to affected employees. In parallel, we continue to focus on the operational safety of our business units. As of the end of the Q1 2021, we have achieved 1,288 days without lost time injuries (LT) at our Rockfort plant; 2,106 days at our quarries and 618 days among our contractors.

Our 2021 social impact focus will be on infrastructure development and COVID-19 relief. This year, we plan to install concrete pavements in rural communities, assist with improving playgrounds and provide economic and social support to communities hard hit by the pandemic. We have also contributed to the early discussions around the Jamaica Chamber of Commerce's Private Sector Integrity in Business project by sharing best practices and lessons learnt from CEMEX's framework for reinforcing ethics and integrity across its operations globally.

Given the uncertainty caused by the pandemic, we continue to prioritise risk management, expense control, operational efficiencies, and customer centricity. This effort has resulted in another quarter of growth, with the month of March yielding a record production of more than 100,000 metric tonnes of cement. For this, we commend all employees for their outstanding dedication and expert management of the plant and processes.

Financials

In terms of our financial performance for the quarter, Caribbean Cement Company Limited earned revenue of \$6.0 billion, a 31% increase compared with the corresponding period in 2020. With the investments

made over the last few years, the company has been well equipped to meet the increasing domestic cement demand in the country.

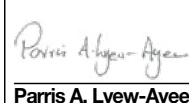
Net "operating earnings before other expenses" for the period was \$2.3 billion, representing an increase of \$1.1 billion when compared to the first quarter of the prior year. Increased sales volumes, cost containment measures as well as operational efficiencies have all contributed to this growth.


The company recorded "earnings before taxation" of \$1.9 billion, which is an improvement over the \$0.7 billion achieved in first quarter last year. The overall "consolidated net income" of \$1.5 billion was higher than that of the first quarter 2020 by \$1.0 billion.

Net cash provided by operating activities was \$2.3 billion for the quarter. The cash flow generated during the quarter allowed the company to continue executing our aggressive debt reduction plan. The Company's debt was reduced by \$ 1.9 billion within the quarter and by \$ 5.5 billion compared with Q1 2020.

Outlook

Domestic demand remains strong. Our company has demonstrated resilience and our management team employed the strategic planning necessary to meet the unexpected spikes. The investments made over the last few years have prepared us to capitalize on these opportunities. We expect continued buoyancy in the construction sector, driven by both government-initiated infrastructure projects and the many private development initiatives. We remain optimistic that the vaccine program in our country will lead to a further reopening of the economy which will be accompanied by the initiation of delayed private investment. We will continue to play our part in educating our employees and reinforcing the Behaviours that Save Lives, while keeping the collective responsibilities and partnerships necessary for Jamaica's recovery at the forefront of our efforts.


Parris A. Lyew-Ayee
Chairman
April 19, 2021


Yago Castro
Director
April 19, 2021

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

J\$'000	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
OPERATING ACTIVITIES			
Consolidated net income	1,526,498	483,194	3,196,693
Non-cash items:			
Depreciation and amortisation of assets	381,033	363,501	1,536,260
Net recovery of impaired receivables	236	309	(805)
Interest income	(4,329)	(2,179)	(10,363)
Interest expense	97,304	156,921	500,608
Taxation charge	367,042	212,909	1,228,207
Property, machinery and equipment write-back	-	-	(1,334)
Increase in rehabilitation provision	-	-	(5,572)
Inventory write-off	23	-	64,855
Inventory impairment allowance, net	-	-	4,000
Reversal of stockholding and inventory restructuring provision	(8,450)	-	(39,885)
Employee benefit expenses	3,800	9,533	75,499
Unwinding of discount on preference shares	57,836	12,852	221,169
Unwinding of discount on rehabilitation provision	1,324	-	8,091
Unwinding of discount on lease liabilities	5,633	3,039	20,063
Unrealised foreign exchange losses, net	131,579	147,838	252,268
Changes in working capital, excluding taxes	745,233	32,618	741,235
Net cash flows provided by operating activities before financial income and expenses, employee benefits and taxes	3,304,762	1,420,535	7,790,989
Employee benefits paid	(7,148)	(3,269)	(29,044)
Interest received	4,329	2,179	10,363
Interest paid	(77,321)	(166,156)	(501,483)
Taxation paid	(952,727)	(135,796)	(272,727)
Net cash flows provided by operating activities	2,271,895	1,117,493	6,998,098
INVESTING ACTIVITY			
Property, machinery and equipment, net	(84,429)	(122,424)	(778,029)
Net cash flows used in investing activity	(84,429)	(122,424)	(778,029)
FINANCING ACTIVITIES			
Repayment of long-term debt, net	(1,916,650)	(1,257,712)	(4,733,485)
Other financial obligations:			
Repayment of redeemable preference shares	-	-	(1,451,891)
Repayment of lease liabilities	(20,861)	(6,542)	(73,210)
Non-current liabilities	-	82,469	-
Net cash flows used in by financing activities	(1,937,511)	(1,181,785)	(6,258,586)
Increase in cash at bank and on hand	249,955	(186,716)	(38,517)
Cash conversion effect, net	(8,518)	(9,816)	7,083
Cash at bank and on hand at beginning of period	513,136	544,570	544,570
CASH AT BANK AND ON HAND AT END OF PERIOD	754,573	348,038	513,136
Changes in working capital, excluding taxes:			
Trade accounts receivable, net	(260,121)	57,897	370,051
Other current assets	67,944	4,972	(97,074)
Inventories	(311,574)	95,249	(211,099)
Trade payables	545,594	151,955	585,403
Other current liabilities	703,390	(277,455)	93,954
Changes in working capital, excluding taxes	745,233	32,618	741,235

5. **Operating Earnings Before Other Expenses, Net** [expressed in J \$'000]
The details of the line item "Operating earnings before other expenses, net" are as follows:

	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
Revenue	5,965,382	4,547,914	20,108,049
Expenses:			
Raw material and consumables	357,296	306,818	1,247,650
Fuel and electricity	1,052,580	845,270	3,638,472
Personnel remuneration and benefits	625,646	555,664	2,215,515
Repairs and maintenance	295,090	249,404	1,414,441
Equipment hire	284,266	264,766	1,060,888
Cement transportation, marketing and selling expenses	225,222	200,900	804,145
Other operating expenses	187,036	266,346	851,070
Depreciation and amortisation	381,033	363,501	1,536,260
Changes in inventories of finished goods and work in progress	256,802	279,047	557,619
Total expenses	3,664,971	3,331,716	13,326,060
Operating earnings before other expenses, net	2,300,411	1,216,198	6,781,989

6. **Other Expenses, Net** [expressed in J \$'000]
The details of the line item "Other expenses, net" are as follows:

	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
Manpower restructuring costs	-	(26,687)	(57,289)
Reversal of stockholding and inventory restructuring provision	8,450	-	39,885
Demolition expenses	(1,453)	-	(22,626)
Inventory write-off	(23)	-	(64,855)
Environmental costs	-	(12,148)	(73,541)
Management fees	(47,336)	(36,723)	(155,232)
Property, machinery and equipment write-back	-	-	1,334
COVID-19 related expenses	-	-	(65,089)
Other, net	(178)	(976)	(98,009)
	(40,540)	(76,534)	(495,422)

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

J\$'000	UNAUDITED		AUDITED
	Three Months Jan to Mar		Year Jan to Dec
	2021	2020	2020
Balance as at beginning of period, as previously reported	11,531,922	8,310,524	8,310,524
Profit for the period	1,526,498	483,194	3,196,693
Hedge reserve	5,293	(13,013)	22,349
Remeasurement of employee benefits obligation, net of tax	-	-	2,356
Total comprehensive income for the period	1,531,791	470,181	3,221,398
Balance as at end of period	13,063,713	8,780,705	11,531,922

NOTES

1. **Basis of Preparation**
The condensed consolidated interim financial statements are prepared in accordance with Practice Statement 2016 - 1, Summary Financial Statements issued by the Institute of Chartered Accountants of Jamaica (ICAJ). Management discloses the consolidated statement of financial position, consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in stockholders' equity and consolidated statement of cash flows. These condensed consolidated interim financial statements are derived from the unaudited consolidated interim financial statements of Caribbean Cement Company Limited and its Subsidiary (Group) as of and for the period ended March 31, 2021, which are prepared in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board, and the requirements of the Jamaican Companies Act.

2. **Accounting Policies**
These condensed consolidated financial statements as of and for the period ended March 31, 2021, have been prepared in accordance with the accounting policies used in the audited financial statements as of and for the year ended December 31, 2020. Any new accounting standards amendments or interpretations which became effective in this financial year, were adjusted on the Group's financial position or results.

3. **Earnings Per Stock Unit**
Earnings per stock unit is computed by dividing the consolidated net income attributable to ordinary stockholders by the weighted average number of ordinary stock units in issue during the period.

4. **Comparative Information**
Where necessary, the comparative figures are reclassified to conform with the current year's presentation.