

CONDENSED CONSOLIDATED AUDITED FINANCIAL REPORT



FOR THE YEAR ENDED DECEMBER 31, 2018

| CONSOLIDATED STATEMENT OF COMPREH | ENSIVE INCO | ME |
|---|-------------------------------|-----------------------------------|
| J\$'000 | AUDITED Year Jan to Dec | Restated* AUDITED Year Jan to Dec |
| | 2018 | 2017 |
| Revenue | 17,573,931 | 16,513,084 |
| Earnings before interest, depreciation, amortisation, tax, stockholding | | |
| and inventory restructuring and manpower restructuring costs (Note 10) | 5,318,949 | 2,979,450 |
| Depreciation, impairment and amortisation | (1,159,187) | (531,602) |
| Stockholding and inventory restructuring costs (Note 4) | - | (457,818) |
| Manpower restructuring costs | | (416,848) |
| Operating profit | 4,159,762 | 1,573,182 |
| Interest income | 12,442 | 5,095 |
| Finance cost | (877,543) | (67,866) |
| Profit before taxation | 3,294,661 | 1,510,411 |
| Taxation charge | (828,568) | (398,677) |
| Profit for the year | 2,466,093 | 1,111,734 |
| Other comprehensive loss: | | |
| Items that are or may be reclassified subsequently to profit or loss: | | |
| (Realised)/unrealised gain on hedge of fuel price | (73,472) | 73,472_ |
| Items that will not be reclassified to profit or loss: | | |
| Remeasurement of employee benefits obligation | 29,149 | (110,030) |
| Related deferred tax charge | (7,287) | 27,508 |
| | 21,862 | (82,522) |
| Other comprehensive loss, net of tax | (51,610) | (9,050) |
| Total comprehensive income attributable to equity holders | 2,414,483 | 1,102,684 |
| Earnings per share (expressed in \$ per share) (Note 3) *See Note 7 | 2.90 | 1.31 |

DIRECTORS' STATEMENT

2018 marked the beginning of a period of stability for the company. Planned investments yielded expected outcomes in health and safety, production and operational efficiencies. With safety as our top priority, we continue to actively prevent incidents through training, upgrading of equipment, installation of safety enhancements and the promotion of a safety culture in which each person sees themselves as having an important role to play. Our initiatives have resulted in the achievement of 461 days at the Plant and 1,285 days at the Quarries without lost time incidents for

Our commitment to our customers' success is anchored in a customer centric approach which places our customers' needs at the centre of our work model; makes it easy for our customers to do business with us and embeds service and customer focus into Caribbean Cement Company Limited's DNA.

Also in our DNA is building a greater Jamaica and our community outreach activities within the last quarter of 2018 have included major projects in the parishes of Portland, Manchester and St. Andrew. We were pleased to have supported the national initiative of promoting exercise and healthy lifestyles by creating a 370 metre-long concrete jogging trail in the Mona Heights community located in St Andrew. Caribbean Cement Company Limited also completed the construction of the Caenwood Multipurpose Community Centre. In Litchfield, Manchester, we completed a new 530 metre concrete road which provides better access for farmers to take their goods to market, easier commute for students to schools and shorter distances for residents to other parts of the parish. Our other contributions included participation in National Tree Planting Day activities and International Coastal Cleanup Day.

Financial Performance:

The financial performance for the year shows marked improvements when compared to 2017.

Revenue earned for the period was JA\$17.6 billion, representing an increase of 6% year over year.

Earnings before interest, tax, depreciation, amortisation and restructuring costs for 2018 was JA\$5.3 billion, which was 79% higher than the JA\$3.0 billion reported for 2017.

Profit before taxation for 2018 was JA\$3.3 billion, an increase of 118% over than the JA\$1.5 billion reached in the previous year. Net profit after taxes for the period amounted to JA\$2.5 billion, up from JA\$1.1 billion at the end of 2017. Earnings per share was \$2.90 compared to \$1.31 in the corresponding year

2018 shows positive movement in the net cash generated by operating activities of JA\$1.2 billion, an increase of 36% compared to 2017. This was primarily due to the strong operating results and the strategic working capital

The termination of the lease with our Parent Company, Trinidad Cement Limited (TCL) was concluded in April 2018 with the acquisition of Kilin 5 and Cement Mill 5 (JA\$14.9 billion). This transaction is a significant investment in plant and equipment and has increased the company's fixed asset base by 187%, from JA\$8.3 billion as at December 2017 to JA\$23.8 billion as at December 2018 as well as improvement in financial results.

Caribbean Cement Company Limited as part of its ongoing effort to comply with International Financial Reporting Standards (IFRS) and the Jamaican Companies Act, has restated its 2017 financial statements to reflect the inclusion of the provision to account for employee benefits obligation in order to comply with IAS 19 – Employees Benefits. This restatement related to the medical insurance scheme, a post-employment benefit which will be reflected as a liability as at December 31, 2018. This provision is a non-cash accounting adjustment, where the payments of postemployment benefits were already included in our costs. The company's past and future cash flows will remain unchanged by this accounting treatment.

The Board of Directors and Management of Caribbean Cement Company Limited remains committed to responsible and sustainable operations, good governance and partnership with our stakeholders for a strong and durable company of which all Jamaica can continue to be proud.

Parvis A. Lyen-Ayee

Parris A. Lyew-Ayee Director February 16, 2019



| CONSOLIDATED STATEMENT | T OF FINANCI | AL POSITION | | |
|---|--------------|------------------------|------------------------|--|
| J\$'000 | AUDITED | AUDITED | AUDITED | |
| | | Restated* | Restated* | |
| | Dec 31, 2018 | Dec 31, 2017 | Jan 01, 2017 | |
| NET ASSETS | | | | |
| Non-current assets | | | | |
| Property, plant and equipment (Note 8) | 23,783,937 | 8,282,950 | 6,571,104 | |
| Intangible assets | _ | _ | 9,460 | |
| Deferred tax asset | - | 126,063 | 298,890 | |
| Due from related companies | | 2,106 | | |
| | 23,783,937 | 8,411,119_ | 6,879,454 | |
| Current assets | | | | |
| Due from related companies | 58,294 | 92,972 | 205,460 | |
| Inventories | 1,733,265 | 1,461,695 | 2,095,803 | |
| Taxation recoverable | 177,028 | 98,197 | 118,451 | |
| Receivables and prepayments | 619,123 | 594,976 | 569,929 | |
| Cash and cash equivalents | 420,790 | 1,673,067 | 717,568 | |
| | 3,008,500_ | 3,920,907 | 3,707,211 | |
| Current liabilities | | | | |
| Due to parent and related companies | 749,734 | 546,315 | 104,041 | |
| Current portion of loan obligation | 21,110 | _ | - | |
| Payables and accruals | 2,875,361 | 2,578,620 | 2,544,019 | |
| Provision | 6,521 | 6,007 | 5,159 | |
| Current portion of redeemable preference shares | 826,647 | | | |
| | 4,479,373 | 3,130,942 | 2,653,219 | |
| Working capital (deficit)/surplus | (1,470,873) | 789,965 | 1,053,992 | |
| Non-current liabilities | | | | |
| Long-term portion of redeemable preference shares | 3,021,805 | - | - | |
| Employee benefit obligation | 832,804 | 826,320 | 668,707 | |
| Due to parent and related companies | - | 1,616 | - | |
| Long-term portion of loan obligation | 11,387,028 | _ | _ | |
| Deferred tax liability | 614,128 | - | - | |
| Provision | 39,118 | 33,118 | 27,393 | |
| TOTAL NET ACCETS | 15,894,883 | 861,054 | 696,100 | |
| TOTAL NET ASSETS | 6,418,181 | 8,340,030 | 7,237,346 | |
| SHAREHOLDERS' EQUITY | | | | |
| Share capital: | 1 000 007 | 1 000 007 | 1 000 027 | |
| Ordinary shares | 1,808,837 | 1,808,837 | 1,808,837 | |
| Preference shares (Note 9) Capital contribution | 3,839,090 | 5,077,760 3,839,090 | 5,077,760 3,839,090 | |
| Reserves: | 3,039,090 | 3,039,090 | 3,039,090 | |
| Realised capital gain | 1,413,661 | 1,413,661 | 1,413,661 | |
| Other reserve | 350,864 | 73,472 | 1,413,001 | |
| Accumulated losses | (994,271) | (3,872,790) | (4,902,002) | |
| TOTAL SHAREHOLDERS' EQUITY | 6,418,181 | | | |
| IVIAL SHAREHULDENS EQUILI | 0,410,101 | 8,340,030 | 7,237,346 | |

Approved and authorised for issue by the Board of Directors on February 16, 2019 and signed on its behalf by:

Parvis A. Lyen-Ayee

Parris A. Lvew-Avee Director

Peter Donkersloot Director

NOTES

Basis of preparation

The condensed consolidated financial statements are prepared in accordance with Practice Statement 2016 – 1, Summary Financial Statements issued by the Institute of Chartered Accountants of Jamaica (ICAJ). Management discloses the consolidated statement of financial position, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows. These condensed consolidated interim financial statements are derived from the unaudited consolidated interim financial statements of Caribbean Cement Company Limited and its Subsidiaries (Group) as of and for the year ended December 31, 2018, which are prepared in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board, and the requirements of the Jamaican Companies Act.

These condensed consolidated financial statements as of and for the year ended December 31, 2018, have been prepared in accordance with the accounting policies used in the audited financial statements as of and for the year ended December 31, 2018. Any new accounting standards or interpretations which became effective in this financial year, were adjusted on the Group's financial position or results (see notes 5 and 6).

3. Earnings per share
Earnings per share is calculated by dividing the net profit by the number of ordinary shares outstanding during the

Stockholding and inventory restructuring costs

Stockholding and inventory restructuring costs comprised write down of overstocked items identified in a comprehensive review of inventory quantities on hand in 2017.



CONDENSED CONSOLIDATED AUDITED FINANCIAL REPORT



FOR THE YEAR ENDED DECEMBER 31, 2018

| CONSOLIDATED STATEMENT OF CASH FLOWS | | | | | |
|---|---|---|--|--|--|
| J\$'000 | AUDITED Year Jan to Dec 2018 | Restated* AUDITED Year Jan to Dec 2017 | | | |
| Cash flows from operating activities Profit for the year Adjustments for: | 2,466,093 | 1,111,734 | | | |
| Taxation charge Depreciation and amortisation Impairment on property, plant and equipment Stockholding and inventory restructuring costs (Note 4) Net recovery of impaired receivables Interest income Loss on disposal of property, plant and equipment Interest expense Employee benefit obligation Unwinding of discount on rehabilitation provision Unrealised foreign exchange (gains)/losses, net (Increase)/decrease in inventories Increase in receivables and prepayments | 828,568 1,153,830 5,357 — (1,568) (12,442) 2,832 665,438 72,742 (661) (164,709) 5,015,480 (271,570) (32,940) | 398,677 531,602 - 457,818 (7,650) (5,095) 50 155 70,364 2,617 9,481 2,569,753 176,290 (20,303) | | | |
| (Increase)/decrease in due from related companies Increase in payables and accruals Increase in provision Increase in due to parent and related companies Cash provided by operations | (36,687) 308,305 7,175 220,208 5,209,971 | 185,960 37,152 3,956 446,699 3,399,507 | | | |
| Employee benefits paid Interest received Interest paid Taxation paid Net cash provided by operating activities | (37,109) 12,442 (644,328) (174,496) 4,366,480 | (22,781) 5,095 (155) (178,088) 3,203,578 | | | |
| Cash flows from investing activities Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment Net cash used in investing activities | (16,663,006) ——————————————————————————————————— | (2,234,050) 12 (2,234,038) | | | |
| Cash flows from financing activities Loan obligation, net Redeemable preference shares Due to/from related companies Net cash provided by/(used in) financing activities | 11,446,224 (399,760) — 11,046,464 | (490) (490) | | | |
| (Decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of year Effect of foreign exchange rate changes Cash and cash equivalents at end of year | (1,250,062) 1,673,067 (2,215) 420,790 | 969,050 717,568 (13,551) 1,673,067 | | | |
| Represented by: Cash and cash equivalents | 420,790 | 1,673,067 | | | |
| * See Note 7 | | | | | |

NOTES (continued)

5. Initial application of IFRS 9 Financial Instruments
The Group has applied IFRS 9 Financial Instruments and has not restated prior periods as allowed by the standard.
The carrying amounts of trade receivables at the beginning of the year were recomputed and recorded using the expected credited periods. The differences recorded upon initial application of IFRS 9 have been recognised in experiors. opening retained earnings.

6. Initial application of IFRS 15 Revenue Recognition

The Group has applied IFRS 15 and the initial application did not impact the timing or amount of sales from contracts with customers and the related assets and liabilities recognised by the Group. Accordingly, the impact on the comparative information is limited to new disclosure requirements.

7. Correction of errors

During 2018, the Group restated its 2017 financial statements to reflect the impact of the post-retirement medical benefit obligation which was not recorded in it the financial statements since inception. In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors the financial statements have been restated to account for the Employee benefits liability and expenses arising from commitments to provide this post-retirement medical obligation consistently with IAS 19 Employee Benefits.

8. Property, plant and equipment (Kiln 5 and Mill 5 Acquisition)

In April 2018, the company terminated the lease arrangement with Trinidad Cement Limited and completed the acquisition of the Kiln 5 and Mill 5 assets at a cost of JA\$14.9 billion (US\$118 million).

Preference Shares
In 2018, Caribbean Cement Company Limited (CCCL) signed a preference share redemption agreement with Trinidad Cement Limited (TCL). TCL is the legal holder of 52 million redeemable preference shares issued in 2010 (15M shares) and 2013 (37M shares). Each one of the preference shares were issued in the currency of the United States of America with a par value of US\$1 per share, which represent a total value of US\$ 52,000,000. It was agreed between the parties that the amount will be redeemed below par value. The agreed amount was US\$ 40,500,000 which represent a discounted amount.

As a result of the agreement and in compliance with the IAS 32, the company reclassified the preference shares from equity to liability, which resulted in a reduction of the share capital of the company.

The first partial redemption was done in December 2018 for a total of 3.928,604 shares, with a value of JA\$350,863,618 and a capital redemption reserve was created in accordance with the Jamaican Companies Act.

10. Earnings before interest, depreciation, amortisation, tax, stockholding and inventory restructuring and manpower restructuring costs

| manpower restructuring costs | | |
|--|---|---|
| J\$'000 | AUDITED Year Jan to Dec 2018 | Restated* AUDITED Year Jan to Dec 2017 |
| Revenue Expenses: Raw material and consumables Fuels and electricity Personnel remuneration and benefits Repairs and maintenance | 17,573,931 1,460,709 3,480,111 1,967,124 799,346 | 16,513,084 1,464,326 3,085,658 1,991,407 833,320 |
| Equipment hire Cement transportation, marketing and selling expenses Other operating expenses Changes in inventories of finished goods and work in progress Total expenses | 586,908 779,135 2,100,304 1,364,452 12,538,089 | 515,947 758,228 4,486,328 398,420 13,533,634 |
| Other income Earnings before interest, depreciation, amortisation, tax and restructuring costs *See Note 7 | 283,107 5,318,949 | 2,979,450 |

| SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY | | | | | | | | |
|---|------------------------------|---|----------------------|-----------------------------|--------------------|-------------------|-------------------------|--------------------------------|
| J\$'000 | Ordinary share capital | Preference share capital (Note 9) | Capital contribution | Realised capital gain | Accumulated losses | Other reserves | Total reserves | Total capital & reserves |
| Balance as at January 1, 2017 | | | | | | | | |
| As previously reported | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (4,400,472) | _ | (2,986,811) | 7,738,876 |
| Correction of prior period errors (Note 7) | _ | _ | _ | _ | (501,530) | _ | (501,530) | (501,530) |
| Balance as at December 31, 2017 as restated | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (4,902,002) | | (3,488,341) | 7,237,346 |
| Profit for the year restated as restated | | | | | 1,111,734 | | 1,111,734 | 1,111,734 |
| Other comprehensive income: | | | | | , , | | . , | |
| Unrealised gain on hedge of fuel price | _ | - | _ | _ | _ | 73,472 | 73,472 | 73,472 |
| Remeasurement of employee benefits | | | | | | | | |
| obligation, net of tax (Note 7) | _ | - | _ | _ | (82,522) | _ | (82,522) | (82,522) |
| Total comprehensive income for the year | | | | | 1,029,212 | 73,472 | 1,102,684 | 1,102,684 |
| Balance as at December 31, 2017 as restated | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (3,872,790) | 73,472 | (2,385,657) | 8,340,030 |
| Adjustment on initial application of IFRS 9 | | | | | (7,497) | | (7,497) | (7,497) |
| Restated balance as at January 1, 2018 | 1,808,837 | 5,077,760 | 3,839,090 | 1,413,661 | (3,880,287) | 73,472 | (2,393,154) | 8,332,533 |
| Profit for the year | _ | _ | _ | | 2,466,093 | _ | 2,466,093 | 2,466,093 |
| Other comprehensive loss: | | | | | | | | |
| Remeasurement of employee benefits obligation, | | | | | | | | |
| net of tax (Note 7) | - | - | - | - | 21,862 | - | 21,862 | 21,862 |
| Realised gain on hedge of fuel price | | | | | | (73,472) | (73,472) | (73,472) |
| Total comprehensive income for the year | | | | | 2,487,955 | (73,472) | 2,414,483 | 2,414,483 |
| Transaction with owners of the company: | | | | | | | | |
| Transfer to capital redemption fund reserve | - | - | _ | - | (350,864) | 350,864 | _ | - |
| Fair value adjustment associated with | | | | | | | - 40 00- | |
| redemption of preference shares | - | (F 077 760) | - | _ | 748,925 | _ | 748,925 | 748,925 |
| Reclassification of preference shares | | <u>(5,077,760)</u> (5,077,760) | | <u> </u> | 398,061 | 350,864 | _ 748,925 | (5,077,760) (4,328,835) |
| Balance as at December 31, 2018 | 1,808,837 | | 3,839,090 | 1,413,661 | (994,271) | 350,864 | 770,254 | 6,418,181 |



CONDENSED CONSOLIDATED AUDITED FINANCIAL REPORT



FOR THE YEAR ENDED DECEMBER 31, 2018



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REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of CARIBBEAN CEMENT COMPANY LIMITED

The summary consolidated financial statements, which comprise the consolidated statement of financial position as at December 31, 2018, the consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended and related notes, are derived from the complete audited consolidated financial statements of Caribbean Cement Company Limited and its Subsidiaries (the "Group") for the year ended December 31, 2018.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, in accordance with Practice Statement 2016-1, Summary Financial Statements, issued by the Institute of Chartered Accountants of Jamaica.

Summary Consolidated Financial Statements

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards ("IFRSs") applied in the preparation of financial statements of the Group. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon. The summary consolidated financial statements and the audited consolidated financial statements do not reflect the effects of events that occurred subsequent to that date of our report on the audited financial statements.

The Audited Consolidated Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated February 16, 2019. That report also includes the communication of Key Audit Matters. Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year.

Responsibilities of Management for the Summary Consolidated Final Statements

Management is responsible for the preparation of the summary consolidated financial statements in accordance with Practice Statement 2016-1, Summary Financial Statements, issued by the Institute of Chartered Accountants of Jamaica.

Auditor's Responsibilities for the Audit of the Summary Consolidated Financial Statements

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.

/c/mG Chartered Accountants Kingston, Jamaica

February 16, 2019

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